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Ilagiiktunut Nunalinnullu Pivalliajutisait Kiinaujat Fund

## **Ilagiiktunut Fund**

### **Proposal Submission Guidelines**

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## 1.0 Introduction

The Mary River Project Inuit Impact and Benefit Agreement (IIBA) establishes the ***Ilagiiktunut Nunalinnullu Pivalliajutisait Kiinaujat Fund***, referred to as the Ilagiiktunut Fund, to help address the anticipated social and cultural impacts of the Mary River Project (the Project) on the five affected communities in the North Baffin - Arctic Bay, Clyde River, Hall Beach, Igloolik and Pond Inlet.

The Ilagiiktunut Fund exists to provide support to projects that are designed to engage Qikiqtani Inuit exclusively in the affected North Baffin communities. QIA and BIMC agree that the potential social and cultural impacts of the Mary River Project will be most pronounced in these communities over the life of the project.

Under the IIBA, QIA is responsible for administering the Ilagiiktunut Fund, including evaluating and approving proposals, awarding funds, managing relationships with fund recipients, and reporting back to both BIMC and Inuit in the Qikiqtani region regularly on the success of the Fund and its programs. These activities are carried out by QIA's Ilagiiktunut Fund Committee

### 1.1 Open Call for Proposals

The Qikiqtani Inuit Association (QIA) accepts funding proposals for the Ilagiiktunut Fund at times of the year, through an open-call process.

The total amount of funding available for projects that support the objectives under the Ilagiiktunut Fund is **\$1,100,000** per year.

#### How to Apply

Please review these guidelines before preparing a proposal, and be sure to download an Application Package from [info@qia.ca](mailto:info@qia.ca) or request one in writing from QIA offices. Prospective applicants are also encouraged to contact the QIA Community Development Coordinator when developing proposals to ensure completeness, accuracy and funding eligibility.

Proposals can be submitted using any one of the following methods:

- By e-mail at [info@qia.ca](mailto:info@qia.ca)
- By fax to (867) 979-3238
- In person at QIA or to a QIA Community Liaison Officer
- By regular mail or courier to:

Community Development Coordinator  
Qikiqtani Inuit Association



Igluvut Building, 2nd floor  
P.O. Box 1340 Iqaluit, NU X0A 0H0

Only complete proposals will be considered for Ilagiiktunut Fund support. It is recommended that applicants confirm receipt with the Community Development Coordinator.

If the proposed project involves significant time pressures or deadlines, applicants are encouraged to note that in the proposal. All applicants will be notified whether their proposals have been approved or not, after it has been reviewed by the committee. It is recommended to submit funding proposals at least four weeks prior to planned project start date.

## 2.0 The Ilagiiktunut Fund

### 2.1 Objectives

The Ilagiiktunut Fund Committee evaluates all proposals based on availability of funding and alignment with the QIA mandate. The objectives of the Ilagiiktunut Fund are established in the IIBA and by QIA in the development of the operating framework for the Fund. The Ilagiiktunut Fund exists to support individuals and communities by:

- i. Creating opportunities for capacity-building and synergy with existing capacity in the communities
- ii. Ensuring equity and fair distribution of impacts and benefits within and between communities and across generations
- iii. Maintaining consistency with community development goals
- iv. Ameliorating social and cultural consequences if a proposed mitigation or enhancement is unsuccessful or in the event that unanticipated impacts emerge
- v. Promoting understanding and learning
- vi. Ensuring transparency and accountability
- vii. Increasing opportunities for Inuit participation in the Mary River Project
- viii. Demonstrating accountability and transparency to Qikiqtani Inuit on the use of the Ilagiiktunut Fund
- ix. Identifying and taking advantage of opportunities to build upon new and existing strategic partnerships and leveraging funding sources from other parties
- x. Generating information through monitoring and evaluation that will support and enable the continued operation of the Ilagiiktunut Fund, pursuant to the IIBA

### 2.2 Available Funding

QIA and BIMC have agreed to match annual contributions dollar for dollar up to a maximum of \$550,000 for a period of 10 years starting in April 2019. QIA has committed to contributing the

maximum amount to the fund each year. This means that the Ilagiiktunut Fund allocation is set at **\$1,100,000 per year** from April 2019 through March 2030. After the 10-year period, QIA and BIMC will examine the success of the fund and will make a decision about continuing it over the life of the Project.

Receiving Ilagiiktunut Fund support for a single or multi-year project does not guarantee that the recipient will receive funding for that project or similar project in future years. Future funding will depend on a number of factors, including the results of previous projects, the merit of future proposals, and continued alignment with Ilagiiktunut Fund objectives and the Areas of Focus for a particular funding cycle.

### 2.3 Areas of Focus

For each funding cycle, QIA identifies specific Area of Focus which help to prioritize how the Ilagiiktunut Fund is awarded. These Areas of Focus represent identified community needs, and align with the objectives of the Ilagiiktunut Fund as well as the strategic objectives of QIA. Projects or initiatives that address these Areas of Focus, either directly or indirectly through building community capacity, will be given preference by the Ilagiiktunut Fund Committee.

Applicants are encouraged to clearly demonstrate how their proposal aligns with one or more of the Areas of Focus. Proposals that do not align with any of the Areas of Focus will still be considered though they may not be evaluated as favourably as those that do.

Currently, the Areas of Focus are:

#### 1. Resilient Communities

This includes projects or initiatives that are designed to increase a community's ability to meet the potential challenges associated with the Mary River Project. Resilient communities may be characterized as those that have an abundance of physical, economic, social, cultural, and environmental assets, in addition to adequate infrastructure and effective governance. This ensures that the basic needs of all community members are met, and that the community is able to adapt and respond to internal and external stresses.

Proposals that are designed to contribute to resilient communities may include, but are not limited to, those that address community safety, social cohesion, recreation, health and wellness, food security, education, arts and culture, and environmental stewardship.

#### 2. Strong Families

This includes projects or initiatives designed to provide families with the skills and tools they need to adapt to the changes and challenges that may arise from one or more family

members being employed at Mary River. The opportunities associated with the Project will impact all members of a family, and may introduce stresses that can damage relationships and lead to negative outcomes.

Proposals that are designed to contribute to strong families may include, but are not limited to, those that address family communications, relationship skills, work-life balance, dealing with stress, and money management.

### **3. Job Readiness**

This includes projects or initiatives designed to provide prospective Inuit employees with the skills and tools that they need in order to be employed at Mary River. It is important that Inuit are able to meet the basic functional requirements of employment with the Project, and are equipped with the skills required to seek, secure, and keep jobs, and to advance over the course of their careers.

Proposals that are designed to contribute to job readiness may include, but are not limited to, computer skills, English language training, basic personal finance, resume writing, and job interview techniques.

While these have been identified by QIA as priority areas for the current funding cycle, applicants are still required to substantiate their proposals by providing evidence which demonstrates real community need, and describe how their proposed program or initiative meets this need within one or more of the North Baffin communities.

## **3.0 Eligibility**

### **3.1 Eligible Recipients**

The following types of applicants are eligible for Ilagiiktunut Fund support

- i. Individual Inuit that are residing in Arctic Bay, Pond Inlet, Clyde River, Igloolik, or Hall Beach
- ii. North Baffin community committees
- iii. Not-for-profit associations
- iv. Non-government organizations

Government departments, academics, Institutes of Public Government, as well for-profit organizations such as consulting firms or industry are only eligible for funding in partnership with one or more eligible applicants as described above.

Applicants must also be in good standing with QIA, meaning that they will not receive Ilagiiktunut Fund support if there are outstanding or overdue reporting requirements from previous projects,

or if they have otherwise violated the terms of an existing Ilagiiktunut Fund Contribution Agreement (see Section 6.0).

### 3.2 Eligible Projects

QIA will receive all applications from eligible recipients as identified above. QIA distinguishes between three Project Levels for Ilagiiktunut Fund applications, to reflect the varying scope and complexity of projects that may receive funding. Applicants are required to identify the associated Project Level of their proposal in the Ilagiiktunut Fund Application Package. Table 1 outlines each of the Ilagiiktunut Fund Project Levels.

*Table 1: Ilagiiktunut Fund Project Levels*

Level	Criteria			Reporting Requirements
	Funding Requested	Funding Type	Project duration	
I	Up to \$29,999	Project Funding Only	Completed in current fiscal year	Level I Report
II	\$30,000 to \$99,999	Seed and/or Project Funding	One to two years	Level II Report
III	\$100,000 and Up	Seed and/or Project Funding	One to two years	Level III Report

QIA uses the principle of “minimum eligibility” when determining the Project Level. This means that if an application meets the criteria of more than one Project Level as outlined in Table 1, it is evaluated at the higher level. For example, if an application requests \$25,000 of project funding but will cover a period of 18 months, it is considered a Level II Project.

#### Funding Requested

The amount of funding requested is the first determinant of the Project Level. Funding thresholds have been established at: up to \$29,999; between \$30,000 and \$99,999; and \$100,000 or more (exclusive of GST/HST). The funding threshold will determine the level of detail required in the Application Package as well as reporting requirements. At its discretion, QIA may require audited financial statements from recipients that are awarded \$30,000 or more in Ilagiiktunut Fund support.

#### Funding Type

The Ilagiiktunut Fund is not intended to provide core operational funding for an organization. Applicants are permitted to request project funding, seed funding, or a combination of project and seed funding.

Project funding includes only those costs associated with executing a program or initiative. It includes project delivery costs as well as professional fees, travel, accommodations, food, rental costs, wages and incidental/administrative expenses.

Seed funding includes those costs associated with carrying out the initial activities that are required to help an applicant “kick-start” a program or initiative if the capacity does not currently exist. Such activities may include preliminary proposal writing or program design, curriculum or resource development, research, infrastructure, societies fees, incorporation, and financial auditing.

The Ilagiiktunut Fund is not meant in any way to cause QIA or BIMC to assume the role or function of government. Further, funding will not be awarded for activities already funded or that duplicate projects or initiatives established by other provisions of the IIBA where QIA or BIMC have financial or material obligations. However, partnerships and leveraging funds are encouraged.

### **Project Duration**

The duration of a project or initiative is the final determinant of the Project Level. The Ilagiiktunut Fund will support projects with a maximum duration of **two years**. Proposals that are longer than the current fiscal year in duration will require more detail in the Application Package.

Applicants are encouraged to declare when a project is being planned in multiple phases or where concurrent or future Ilagiiktunut Fund proposals will be submitted for the same project or initiative. Extending a project beyond the two-year threshold will require a recipient to submit a Project Change Request, which is available separately to funding recipients under the Contribution Agreement.

### **3.3 Ineligible Projects**

In general, the following types of proposals will not be considered for funding under the Ilagiiktunut Fund:

- Those from political organizations or campaigns
- Those that are expressly for religious purposes
- Operating expenses for established programs, or to cover existing capital deficits or debt repayment
- Retroactive funding for programs or initiatives that are already completed
- Those that in the opinion of the Ilagiiktunut Committee are or may be seen to replace or execute operational responsibilities of the territorial or federal governments.



### 3.4 Inuit Content

Preference is given to applications that demonstrate a significant amount of Inuit content. Applicants are required to indicate in their Application Package in the space provided where and how their proposed project or initiative maximizes Inuit content in program or initiative development and delivery. This includes Inuit project team members, as well as the use of Inuit labour and Inuit firms for providing goods and services in support of a project.

### 3.5 Eligible Expenses

Eligible expenses are those that are necessary and reasonable to carry out a project or initiative that will produce outcomes that align with the objectives of the Ilagiiktunut Fund. Eligible expenditures may include, but not be limited to:

- professional fees, salaries and wages for project staff
- travel, meals, and accommodations
- transportation
- rental of office space
- purchase, rental of equipment
- curriculum development
- training and professional development
- honoraria
- research, data collection, and analysis
- communications, publicity, and promotion
- audit and evaluation
- office supplies and technology
- safety equipment and clothing
- other reasonable administrative costs (see Section 3.2) up to 10% - 15%

#### **The following are maximum cost covered by Ilagiiktunut funding:**

- Instructor fees \$40/hour up to \$400/day
- Elder fees \$50/hour up to \$500/day
- Instructor travel costs, reimbursed at cost
- Equipment rental (boat, snowmobile/qamutiik, ATV) \$250/day
- Administration 10% -15% of total project costs

### 3.6 Ineligible Expenses

Costs that are not directly related to the project or initiative that is receiving Ilagiiktunut Fund support are not eligible for funding. Such ineligible expenses may include, but are not limited to:

- purchase of property
- building construction or major renovations
- public infrastructure (e.g. roads, sewers, etc.)
- entertainment, hospitality, and gifts

- alcohol and tobacco

## 4.0 Application Format

All applicants must submit a complete Ilagiiktunut Fund Application Package, which consists of:

1. Proposal Cover Sheet
2. Detailed Proposal
3. Budget Table

Instructions and templates for each of these components can be found in the Ilagiiktunut Fund Application Package, which can be downloaded from [www.qia.ca](http://www.qia.ca) or by contacting QIA head office or a Community Liaison Officer.

### 4.1 Proposal Cover Sheet

All applications **must** include a Proposal Cover Sheet (found in the Ilagiiktunut Fund Application Package) that is signed by a representative of the proponent organization who has the authority to make decisions on behalf of that organization. The Proposal Cover Sheet may be signed electronically if the application is being submitted via e-mail, or may be sent separately by fax, regular mail/courier, or in person at the QIA Office in Iqaluit or to a QIA Community Liaison Officer.

### 4.2 Detailed Proposal

All applicants **must** complete the Detailed Proposal using the form included in the Ilagiiktunut Fund Application Package. The detailed proposal must contain each of the sections outlined below in Table 2. Providing a high level of detail will better enable the Ilagiiktunut Fund Committee to evaluate the proposal and make an informed decision as to whether to approve the application or not.

*Table 2: Detailed Proposal Components*

Section	Description
<b>1. Title of Project</b>	
<b>2. Plain Language Summary</b>	<p>Provide a brief (500 words or less) summary of the proposed project that would be easily understood by the public (e.g. avoid technical terms and jargon).</p> <p>The summary should answer the following types of questions: What is the proposed project or initiative? What topic or issues is it attempting to address? How will it help Inuit in the North Baffin communities?</p>



	<p>that will be used. This section should answer questions such as: How will we know if the project has achieved its objectives? How will we measure the expected impacts and outcomes of the project? What types of data or information will the evaluation produce?</p> <p>Applicants are encouraged to examine the Evaluation Plan to assist in completing this section.</p>
<b>10. Deliverables</b>	<p>Provide a list of all deliverables associated with the project, including reports, presentations, multi-media, products, technology, etc.</p> <p>For proposals that extend over more than one year, indicate which deliverables will be completed in the current fiscal year and which will be completed in the following year.</p>
<b>11. Expertise</b>	<p>Provide résumés for each of the Project Team members (max. two standard 8.5" x 11" pages each), as well as organizational qualifications and experience.</p> <p>Applicants may also provide a list of related projects (max. two standard 8.5" x 11" pages), publications or presentations by Project Team members that are related to the proposal.</p>

**4.3 Budget Table**

Proposals submitted to the Ilagiiktunut Fund require detailed budget information. Proposals that extend beyond the current fiscal year must include separate tables for each fiscal year.

The budget provides estimates for expenses such as:

- Professional fees
- Travel
- Equipment
- Administration
- Other eligible expenses
- Names and titles of project team members

Applicants are also required to list any funding from other sources that will be used to support the proposed project or initiative, including "in-kind" contributions, and to indicate whether these funds have been secured or are part of a pending application.

**4.4 Inuit Content**

QIA places a high priority on ensuring that Inuit benefit from the project and initiatives that receive support from the Ilagiiktunut Fund, both as recipients and as those who are involved in program delivery.

Applicants must provide detailed information on how the proposed project will use Inuit content in the design and delivery of a project or initiative.

#### 4.5 Evaluation Plan

All applicants are encouraged complete an Evaluation Plan, which can be found in the Ilagiiktunut Fund Application Package. The Evaluation Plan requires applicants to clearly indicate how the proposed project or initiative will be evaluated, including targets, outputs, outcomes and indicators, and the types of reports that will be generated. The information required varies according to the complexity of the project, and will be used by QIA to form part of the Contribution Agreement.

### 5.0 Proposal Evaluation Process

#### 5.1 Criteria for Evaluating Proposals

The Ilagiiktunut Fund Committee evaluates all proposals which are complete and assesses their merit based on the extent to which they meet a number of criteria, as detailed in Table 3.

*Table 3: Ilagiiktunut Fund Proposal Evaluation Criteria*

Criteria	Score
Eligibility of the Applicant	Pass/Fail
Completeness of Application Package	Pass/Fail
Alignment	
Alignment with Ilagiiktunut Fund Objectives	15
Alignment with Areas of Focus	10
Merit of Proposal	
Purpose, Objectives, Rationale	15
Work Plan, Deliverable	10
Inuit Content	20
Communications, Evaluation, Reporting	10
Value (Budget	15
Applicant Expertise	5
<b>Total Points</b>	<b>100</b>

## 6.0 Administration and Reporting

### 6.1 Notification

All applicants will be informed of the Ilagiiktunut Fund Committee's decision approximately two weeks after the review.

Based on its evaluation of a proposal, the Ilagiiktunut Fund Committee may decide to award an amount that is less than the total amount requested of the Ilagiiktunut Fund. In such instances, the Ilagiiktunut Fund Administrator will work with the successful applicant to make any necessary amendments to the project design, work plan, evaluation strategy, and deliverables.

### 6.2 Contribution Agreement

Funding arrangements with successful applicants will be administered through a Contribution Agreement between QIA and the recipient organization. The Contribution Agreement is a legal document that sets out the terms and conditions under which the Ilagiiktunut Fund allocation will be spent, and the measures that will be taken to ensure that these conditions are met. It formally establishes the project parameters, work plan, and schedule. It also sets out the specific evaluation and reporting requirements.

After both QIA and the Ilagiiktunut Fund recipient have signed the Contribution Agreement, QIA will disburse up to **80%** of the approved funding amount. The remaining **20%** will be delivered after the terms and conditions of the Contribution Agreement have been met. Any unused funds must be returned to QIA. Excess funds cannot be retained by a recipient organization without an approved Project Change Request, which is available as part of the Contribution Agreement.

The terms of the Contribution Agreement will be strictly enforced. Violating these terms and/or misuse of funds awarded through the Ilagiiktunut Fund will be investigated. Those found in violation may immediately disqualify a recipient organization and individual project team members from future funding from this and any other program offered by QIA, and may be grounds for legal action.

### 6.3 Project Change Management

If a project or initiative that has received support from the Ilagiiktunut Fund encounters circumstances that lead to a change in how it is carried out, the funding recipient will be required to issue a Project Change Request as detailed in the Contribution Agreement.

Project Change Requests are required where a project:

- Requires additional funding to complete the project as described
- The project scheduled changes

